



THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

19 SEP 2002

MEMORANDUM FOR SECRETARY OF THE ARMY

SUBJECT: Acquisition Decision Memorandum - Management of the
Chemical/Biological Defense Program

I agree with your assessment that significant changes are required in management of the Department of Defense (DoD) Chemical/Biological Defense Program (CBDP). Since September 11, 2001, the criticality and importance of an integrated and viable DoD CBDP to the nation has increased significantly and the visibility of chemical and biological defense within all governmental agencies has increased far beyond the scope of the program established in 1994. The current environment demands a CBDP that is visionary, able to quickly respond to warfighter and national security needs, and streamlined with authority and accountability vested in specific individuals. The result must be a well-coordinated effort at an appropriate level to meet the Nation's needs.

I am pleased that the Joint Requirements Oversight Council (JROC) has taken the first step in truly ensuring a fully integrated program, with appropriate senior level oversight, by establishing a Joint Requirements Office for Chemical, Biological, Radiological and Nuclear Defense (JRO-CBRND) to replace the current chemical/biological (CB) defense requirements process. The JRO-CBRND will prepare the CBDP Program Objective Memorandum (POM) as a defense-wide account reflecting a coordinated and integrated chemical and biological program consistent with 50 United States Code (USC) 1522. As approved by the JROC, this POM will be submitted to you as Executive Agent so that you can fulfill your responsibilities as outlined in 50 USC 1522.

I have recently designated the CBDP as an Acquisition Category 1D program. I will continue to serve as the Milestone Decision Authority (MDA) for the CBDP. Additionally, an appropriate organizational balance must be maintained between the requirements process, now being led by the Joint Staff, and the CB materiel acquisition process.

Therefore, I direct the establishment of a Joint Program Executive Office (JPEO) for the CBDP that reports through the Army Acquisition Executive to the Defense Acquisition Executive. I request you submit the names of qualified individuals to serve as the JPEO for CBDP.

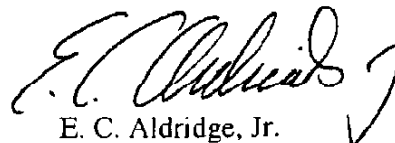


Furthermore, to ensure that all aspects of DoD's threat reduction activities are integrated and leveraged, I direct the Assistant to the Secretary of Defense (Nuclear and Chemical and Biological Defense Programs (ATSD(NCB))) to assign responsibility for management and integration of all CB Science and Technology efforts, including Advanced Concept Technology Demonstrations, to the Defense Threat Reduction Agency (DTRA). The Defense Advanced Research Projects Agency (DARPA) shall continue to separately fund and manage its Chemical/Biological Defense Programs and coordinate with DoD CBDP as established in Sec 228, PL 104-201, 50 USC 1522.

Pursuant to 50 USC 1522, the ATSD(NCB) shall continue to have responsibility for overall coordination and integration of all activities within the CBDP, to include policy guidance, interagency and international coordination responsibility and day-to-day oversight. Funding for the CBDP shall continue to reside in a Defense Wide account as specified in 50 USC 1522. DTRA shall continue to perform funding management functions under the oversight of the ATSD(NCB).

My intent is to establish this management structure and the JPEO by December 1, 2002. I am directing the ATSD(NCB) to establish and chair a permanent Overarching Integrated Product Team (OIPT), consisting of representatives from the Military Services, Joint Staff and OSD, to assist him in his oversight role. I further direct that the ATSD(NCB), upon advice of this OIPT, develop within 60 days an implementation plan to execute this decision for my review and approval.

I appreciate the hard work of your staff and the JROC in arriving at this solution. The CBDP is a vital DoD and National asset and needs continued support of the Army, OSD, the JROC, other Service Secretaries and the Director of DTRA.



E. C. Aldridge, Jr.

cc:
ATSD(NCB)
VCJCS
Service Secretaries
Dir, DTRA
Dir, DARPA